

Western Sydney Leadership Dialogue

2024 East London Study Tour

PROGRAM

Greater Western Sydney meets East London (North and South of the Thames)



Daily Packing List*

Day 0 Sunday 2 June	Dress code: Casual, comfortable closed toe shoes Please pack: Oyster Card (supplied) Lanyard (supplied) ID Umbrella/rain protection Water bottle Notebook
Day 1 Monday 3 June	 Dress code: Business attire, comfortable shoes No trainers, hoodies and/or denim Please pack: As above
Day 2 Tuesday 4 June	 Dress code: Smart casual, comfortable shoes Business attire for Australia House Reception Please pack: As above
Day 3 Wednesday 5 June	Dress code: • Smart casual, comfortable shoes Please pack: • As above
Day 4 Thursday 6 June	Dress code: • Smart casual, comfortable shoes Please pack: • As above
Day 5 Friday 7 June	Dress code: • At delegates choice

2024 EAST LONDON STUDY TOUR

Day 0 - Sunday 2 June

BATTERSEA AND CANARY WHARF (OPTIONAL BONUS SITE VISIT)

URBAN REGENERATION AND HISTORY

Prior to 10:00 | Arrival in London and bag drop at hotel

Location: Novotel, Canary Wharf 40 Marsh Wall, London

10:00 | Meet in hotel lobby

Location: Novotel, Canary Wharf

10:15 - 11:00 | Travel

Walk to Canary Wharf tube station Tube from Canary Wharf to Waterloo, Jubilee line (Wembley Park) Change at Waterloo to Battersea Power Station, Northern line Walk to Battersea Power Station

11:00 - 12:30 | Battersea Power Station Tour

Guided walking tour of Battersea precinct redevelopment.

Gordon Adams, Head of Planning & Public Affairs, Battersea Power Station

Location: Battersea Power Station Circus Rd W, Nine Elms, London

12:30 - 14:00 | Lunch

Delegates' own expense.

Location: Battersea Precinct

14:00 - 14:45 | Travel

Walk to Battersea Power Station

Tube from Battersea Power Station to Waterloo Station, Northern line (Mill Hill East)

Change at Waterloo to Canary Wharf, Jubilee line (Stratford)

Walk from Canary Wharf tube station to hotel

From 15:00 onwards | Hotel check in

Location: Novotel, Canary Wharf

17:00 - 19:00 | Casual cocktails, cohort ice breaker and historical context/relevance

Meet your fellow delegates over casual cocktails, learn about East London's urban regeneration journey and preview the program ahead.

Christopher Brown AM, Chairman, Western Sydney Leadership Dialogue John Burton OBE, Former Head of Westfield UK Faith Halliday, CEO, StratWest and Study Tour Program Director Dave Hill, Trustee, The London Society Rt Hon Sir Stephen Timms, Member of Parliament for East Ham

> Location: Bōkan 38 Bar Novotel, Canary Wharf Rooftop

Thereafter | Evening at leisure

Day 1 - Monday 3 June

CENTRAL LONDON

GOVERNANCE AND STRATEGIC PLANNING

From 6:30 | Breakfast

Location: Novotel, Canary Wharf 40 Marsh Wall, London

8:00 - 8:30 | Daily briefing

Faith Halliday, CEO, StratWest and Study Tour Program Director Brett Towers, Chief Commercial Officer, Western Sydney Leadership Dialogue

Location: Novotel, Canary Wharf

8:35 - 9:20 | Travel

Walk to Canary Wharf tube station Tube from Canary Wharf to Canada Water, Jubilee line (Stanmore) Walk from Canada Water tube station to Canada Water Café

9:30 - 11:00 | The Canada Water vision - site tour

Canada Water - a chance to reimagine an entire town centre - on East London's front door, surrounded by parks and waterways. Covering over 53 acres, it is one of the largest mixed-use regeneration projects in London. Now on site with its 1st Phase, overall this development will see delivery of 3,000 homes and up to 2.5m sqft of offices creating space for over 30,000 people. Designated an Opportunity Area, it is a good example of where regional & local policy has worked well to create an area of economic activity, whilst still delivering a full range of community benefits, including 35% affordable housing.

Emma Cariaga, Joint Head of Canada Water & Head of Residential, British Land Roger Madelin CBE, Joint Head of Canada Water Development, British Land

Host: Canada Water Location: Canada Water Café 40 Surrey Quays Rd, London

11:00 - 12:00 | Travel

Walk to Canada Water tube station Tube from Canada Water to Westminster, Jubilee line (Stanmore) Walk from Westminster tube station to House of Lords

12:30 - 14:15 | Working lunch at the House of Lords

The business of levelling up and the role of business in shaping and advocating for places.

Lord Steve Bassam, Baron Bassam of Brighton, Business in the Community (BITC) Place Director

Baroness Jo Valentine, Crossbench Member, House of Lords, BITC, Chair of Heathrow Southern railway and former CEO of London First now BusinessLDN *Discussion facilitated by:* Michelle Washington, Director, Publicani

Host: Publicani Location: House of Lords Houses of Parliament, Parliament Sq, London

14:30 - 15:15 | Travel

Walk to Westminster tube station Tube from Westminster to Mansion House, District line (Upminster) Walk from Mansion House tube station to New London Architecture

15:15 – 17:00 | Greater London Authority UK briefing on urban development

Three weeks after the Mayoral election, we host a moderated discussion at New London Architecture (NLA) about strategic planning. See the new models of London.

Dan Bridge, Programme Director, Royal Docks Team Howard Dawber, Deputy Mayor, Business and Growth Len Duvall OBE, Labour Leader, London Assembly Peter Murray OBE, Co-Founder, New London Architecture Discussion facilitated by: Christopher Brown AM, Chairman, Western Sydney Leadership Dialogue

> Host: New London Architecture Location: The London Centre 3 Aldermanbury, London

17:00 - 17:45 | Travel

Coach from New London Architecture to Canary Wharf

18:00 - 20:00 | Dinner

Fiona Fletcher-Smith, Group Chief Executive, L&Q Housing **Antonia Jennings**, Chief Executive, Centre for London

Location: The Alchemist London Canary Wharf, London

20:00 - 20:30 | Travel Walk back to hotel, Novotel Canary Wharf

2024 EAST LONDON STUDY TOUR

Day 2 - Tuesday 4 June

STRATFORD

TRANSPORT, INNOVATION AND COMMUNITY LEGACY THROUGH ARTS & SPORT

From 6:30 | Breakfast

Location: Novotel, Canary Wharf 40 Marsh Wall, London

8:00 - 8:30 | Daily briefing

Faith Halliday, CEO, StratWest and Study Tour Program Director Brett Towers, Chief Commercial Officer, Western Sydney Leadership Dialogue

Location: Novotel, Canary Wharf

8:30 - 9:15 | Travel

Walk to Canary Wharf tube station Tube from Canary Wharf to Stratford, Jubilee line (Stratford) Walk from Stratford tube station to Olympic Park Precinct

9:30 – 11:00 | Briefing at London Legacy Development Corporation

Visual tour of QEII Olympic Park and discussion with LLDC leadership team about how London has built such an impressive legacy from the 2012 Games.

Lyn Garner, Chief Executive, LLDC

Host: London Legacy Development Corporation Location: 5 Endeavour Square, Stratford

11:00 - 11:15 | Travel

Walk from 5 Endeavour Square to London Stadium

11:15 – 12:45 | Football and the Community – London Stadium Tour

We examine the role of sport in addressing social disadvantage, including a tour of West Ham's home ground, the former Olympic Stadium.

Anne Collard, Project Manager, Eastside Young Leaders' Academy Cllr. Joshua Garfield, Councillor, Newham Labour Joseph Lyons, Chief Executive Officer, West Ham United Foundation Farida Zaman, Local Development Lead, Business in the Community

Location: London Stadium, Stratford

12:45 - 13:00 | Travel

Walk from London Stadium to 5 Endeavour Square

13:00 – 14:45 | Working lunch with Transport for London - TODs and infrastructure funding Interactive discussion on funding partnerships and delivery of major transport projects to meet housing demand. Review of CrossRail and HS2 projects.

Graeme Craig, Director & Chief Executive, Places for London **David Christie**, Head of Growth and Master Planning, Transport for London

Host: Transport for London Location: 5 Endeavour Square, Stratford

14:45 - 15:00 | Travel

Walk from 5 Endeavour Square to UCL East

15:00 – 16:30 | The Intersection of Arts and Technology

The London Legacy Development Corporation is the Mayor of London's development corporation for Queen Elizabeth Olympic Park and the surrounding area. East Bank is the UK's newest cultural quarter at the heart of Queen Elizabeth Olympic Park. East Bank is a unique collaboration between cultural institutions, world leading universities and the people of the Olympic boroughs. UCL was the first of the East Bank partners to open, with its UCL East Campus formally launched in 2023. The London College of Fashion (part of the University of the Arts London) also opened in late 2023, and the other partners (BBC, Sadlers Wells and V&A) will open in the next two years.

Tamsin Ace, Director, East Bank
Dr Gus Casely-Hayford OBE, Director, V&A East
Professor Paola Lettieri, Pro-Provost, UCL East
Abdul Rahmin, Chief Innovation Officer, SHIFT

Host: University College London Location: 7 Sidings St, London

16:30 - 17:15 | Travel

Walk to Pudding Mill Lane DLR to Canary Wharf DLR Station (Lewisham) Walk from Canary Wharf DLR Station to Novotel Canary Wharf

18:15 - 18:45 | Travel

Coach from Novotel Canary Wharf to Australia House

18:45 – 21:00 | Formal Reception at Australia House

Dinner for Western Sydney leaders, including discussion of attracting inward investment for regional infrastructure.

Dan Labbad, CEO, Crown Estate (Fairfield boy and former head of Lendlease Europe)
Professor Andrew McNaughton, Chairman, Network Rail (High Speed) Limited
Hon. Stephen Smith, High Commissioner to the United Kingdom

Location: Australia House 71 Aldwych, London

21:00 - 21:20 | Travel

Coach from Australia House to Novotel Canary Wharf

Day 3 - Wednesday 5 June

TOWER HAMLETS, BARKING & RIVER THAMES

SOCIAL HOUSING, INNOVATION AND WATERFRONT DEVELOPMENT

From 6:30 | Breakfast

Location: Novotel, Canary Wharf

40 Marsh Wall, London

8:00 - 8:30 | Daily briefing

Faith Halliday, CEO, StratWest and Study Tour Program Director Brett Towers, Chief Commercial Officer, Western Sydney Leadership Dialogue

Location: Novotel, Canary Wharf

8:30 - 9:15 | Travel

Walk to Canary Wharf DLR station DLR from Canary Wharf to All Saints (Stratford) Walk from All Saints DLR to Poplar HARCA

9:15 – 11:00 | Site tour and briefing: Poplar HARCA - Tower Hamlets

Tour an innovative social housing project in the East End and talk to local community leaders.

Steve Stride, Chief Executive, Poplar HARCA

Host: Poplar HARCA Location: 155 E India Dock Rd

11:15 - 12:00 | Travel

Coach from Poplar HARCA to L&Q Barking Riverside

12:00 – 13:30 | Working lunch: Developing the urban fringe - accelerating growth in Barking & Dagenham

Barking Riverside is an iconic regeneration project in an outer borough, alongside the former Ford Factory in the middle of East London's former industrial rustbelt. Hear from leaders who have driven the ambitious housing project.

Andrew Carrington, Deputy Managing Director – Strategic Delivery, Barking Riverside Limited **John Lumley**, Strategic Sales Director, Development & Sales, L&Q Housing

Host: L&Q Housing Location: Northgate Rd, Barking

13:30 - 14:00 | Travel

Coach from L&Q Housing to UCL, Barking & Dagenham

14:00 – 16:00 | Controlled Active Ventilation Environment (CAVE), UCL Person-Environment-Activity Research Laboratory (PEARL), UCL

Guided walking tour of CAVE and PEARL. CAVE laboratory specialises in creating and maintaining resilient buildings and indoor environments. PEARL is a unique facility designed to explore the ways in which people interact with their environment.

Professor Jose Torero Cullen, Professor & Head of UCL Department of Civil, Environmental & Geomatic Engineering

Liora Malki-Epshtein, Director, CAVE

Cllr. Darren Rodwell, Leader of Barking & Dagenham Council (& local candidate in UK election) Nick Tyler, Director, PEARL

> Host: University College London Location: Yew Tree Avenue, Dagenham

15:10 – 16:00 Decarbonising and reviving East London's old industrial and energy assets Interactive Q+A with leader of Barking + Dagenham.

Clir Darren Rodwell, Leader of Barking & Dagenham Council (& local candidate in UK election)

Host: University College London Location: Yew Tree Avenue, Dagenham

16:15 - 17:15 | Drive-by coach tour of Dagenham Green

Peabody's housing development site on the old Ford stamping plant

Peter Cross, Project Director, Peabody

17:15 | Travel

Coach to Barking Riverside Pier

17:30 - 18:15 | Thames Boat Tour: East London riverside developments

Cruise along the Thames from Barking Riverside Pier to Canary Wharf Pier on one of London's River Buses, examining waterfront development sites like the 100-hectare Thamesmead Waterfront, the former industrial land at Silvertown at the Royal Docks and London City Airport. Look and learn about the way the river is re-shaping East London.

Depart from: Barking Riverside Pier Arrive at: Canary Wharf Pier

18:15 - 18:30 | Travel

Walk from Canary Wharf Pier to Novotel Canary Wharf

Thereafter | Evening at leisure

Day 4 - Thursday 6 June

EAST END, ELEPHANT PARK & ROYAL DOCKS

EDUCATION, HEALTH AND AFFORDABLE HOUSING

From 6:30 | Breakfast

Location: Novotel, Canary Wharf 40 Marsh Wall, London

8:00 - 8:30 | Daily briefing

Faith Halliday, CEO, StratWest and Study Tour Program Director Brett Towers, Chief Commercial Officer, Western Sydney Leadership Dialogue

Location: Novotel, Canary Wharf

8:30 - 9:15 | Travel

Walk to Canary Wharf rail station Train from Canary Wharf to Whitechapel Station, Elizabeth line (Paddington) Walk from Whitechapel Station to the Royal London Hospital

9:15 – 11:30 | The role of public health in CALD communities

Tour one of Europe's biggest hospitals, the Royal London, then join in a discussion of NHS' role in public health, urban form, economic development and social cohesion, in a post-Covid environment and in an ethnically-diverse community.

Shane DeGaris, Group CEO, Barts Health NHS Trust

Host: Barts Health NHS Trust Location: The Royal London Hospital, Whitechapel Rd, London

11:30 - 12:15 | Travel

Coach from The Royal London Hospital, Whitechapel to Elephant Park

12:15 – 14:30 | Briefing, lunch and tour of Elephant Park – a housing and artistic collaboration

The most high-profile affordable housing project in London, developed by Lendlease as a public private partnership in urban regeneration. See how Elephant Park has engaged the community through artistic partnerships

Angela Brennan, Project Lead, Elephant Park, Lendlease

Host: Lendlease Location: Elephant Park, Elephant Road, Southwark

14:30 - 15:15 | Travel

Coach from Elephant Park to University of East London

15:30 – 17:30 How a university can reflect a region

Visit the University of East London (UEL) at its Royal Docks campus, to see how this regional institution is working with, and for, its community. With 40,000+ students from over 160 countries, UEL is closely aligned with our own Western Sydney University and sees the WSU journey as an inspiration for its own development and engagement.

Professor Matthew Bellgard, Pro Vice-Chancellor for Impact and Innovation, UEL **Professor Amanda Broderick**, Vice-Chancellor and President, UEL

Location: University of East London, Docklands Campus

17:30 - 18:15 | Travel

Coach from University of East London to Museum of London Docklands

18:15 – 20:30 | Closing dinner at the Museum of London Docklands - "Urban regeneration ain't cheap"!

Public and private models for funding social and economic infrastructure.

Kathy Jones, Co-Founder and Director, ECF

Peter, Lord Hendy of Richmond Hill, and Imber in the County of Wiltshire, CBE, Chair, Network Rail and the London Legacy Development Corporation (and former Commissioner, TfL)

Madeleina Loughrey-Grant, Group Director, Legal Procurement & Sustainability,
Laing O'Rourke

John McTernan, Former senior advisor to Prime Ministers Tony Blair and Julia Gillard

Host: Laing O'Rourke Location: Museum of London Docklands No.1 Warehouse, West India Quay, London

20:30 - 20:45 | Travel

Walk from Museum of London Docklands to Novotel Canary Wharf

Day 5 - Friday 7 June

CANARY WHARF

CONCLUSIONS & WRAP UP

From 6:30 | Breakfast

Novotel, Canary Wharf

8:00 - 9:30 | What's next?

We'll recap what lessons we have learned for application in Greater Western Sydney as part of a wrap up of the study tour at an interactive session at the hotel.

Faith Halliday, CEO, StratWest and Study Tour Program Director

Novotel, Canary Wharf





If you would like to know more about partnering with the Dialogue, or the 2024 East London Study Tour, please email info@westernsydney.org.au



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westernsydney.org.au



(02) 8318 8028

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